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DEPARTMENT OF THE ARMY  
OFFICE OF THE ADJUTANT GENERAL  
WASHINGTON, D.C. 20310

IN REPLY REFER TO

AGDA (M) (3 Mar 70) FOR OT-UT-694237

6 March 1970

SUBJECT. ~~Operational Report~~ Lessons Learned, Headquarters, 26th General Support Group, ~~ending 31 October 1969~~

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Operational rept. for quarterly period ending 31 Oct 69.

1. Subject report is forwarded for review and evaluation in accordance with paragraph 4b, AR 525-15. Evaluations and corrective actions should be reported to ACSFOR OT UT, Operational Reports Branch, within 90 days of receipt of covering letter.

2. Information contained in this report is provided to insure appropriate benefits in the future from lessons learned during current operations and may be adapted for use in developing training material.

BY ORDER OF THE SECRETARY OF THE ARMY:

ROBERT E. LYNCH  
Colonel, AGC  
Acting The Adjutant General

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26th General Support Group

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DEPARTMENT OF THE ARMY  
HEADQUARTERS, 26TH GENERAL SUPPORT GROUP  
APO 96308

AVCA DNG-A-SPO

15 November 1969

SUBJECT: Operational Report - Lessons Learned, Headquarters, 26th General Support Group, Period ending 31 October 1969, RCS CSFOR-65 (R2)

THRU: Commanding Officer, U.S. Army Support Command, Da Nang, ATTN: AVCA DNG-GO, APO San Francisco 96349

TO: Commanding General, 1st Logistical Command, ATTN: AVCA GO-MM, APO San Francisco 96375  
Commander-in-Chief, U.S. Army, Pacific, ATTN: GPOP-DT, APO San Francisco 96558  
Commanding General, U.S. Army, Vietnam, ATTN: AVHGC-DST, APO San Francisco 96375

## 1. Operations: Significant Activities

### a. (C) Command

(1) During the reporting period, Hqs, 26th General Support Group was operational for the entire portion of the reporting period. Reserve unit re-deployments to CONUS were accomplished with minimum disruption of the Group mission.

(2) Colonel M. L. Mc CARTNEY remained in command of the 26th General Support Group.

(3) At a change of command ceremony on 8 October 1969, LTC James H. Harris assumed command of the 63rd Maintenance Battalion.

(4) On 8 October 1969, LTC Lawrence Skibbie departed as commander of the 63rd Maintenance Battalion.

(5) The following officer gains occurred during the reporting period:

(a) LTC Edward Davis - Logistics - 7 Sep 69

(b) LTC David W. Folhemus - Chaplain - 30 Jul 69

(c) MAJ James M Gaebelein - Logistics - 20 Sep 69

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694237

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- (d) MAJ Carl R. Van Sickle - Logistics - 9 Oct 69
- (e) CPT William R. Bernard - Logistics - 25 Sep 69
- (f) CPT David O Gluth - Logistics - 7 Oct 69
- (g) CPT Kaleem Hazer - Logistics - 28 Jul 69
- (h) CPT Thomas McNamara - Chaplain - 18 Jul 69
- (i) CPT Edmund W. Murphy - Materiel - 23 Aug 69
- (j) CPT Gary R. Smith - SP&O - 6 Sep 69
- (k) CPT Kenneth S. Smith - Chaplain - 6 Sep 69
- (l) CPT Wister G. Smith - Materiel - 1 Oct 69
- (m) 1LT Robert Barnett - Logistics - 4 Aug 69
- (n) 1LT Thomas J. Berney - Logistics - 6 Sep 69
- (o) 1LT Dale W. Duvall - SP&O - 19 Sep 69
- (p) 1LT Michael H. Grady - Signal - 19 Sep 69
- (q) 1LT Charles McGlothlin - Facilities Coord - 29 Sep 69
- (r) 2LT Thomas Wuyleski - SP&O - 7 Oct 69
- (s) CW2 Larry B. Harrelson - Materiel - 18 Oct 69
- (6) The following officers departed this command during the period:
  - (a) LTC Emil Dinkel - Chaplain - 2 Aug 69
  - (b) LTC Donald W. Warden - Facilities Coord - 5 Aug 69
  - (c) MAJ Dennis L. O'Conner - Materiel - 18 Aug 69
  - (d) MAJ Paul L. Rutledge - Logistics - 2 Oct 69
  - (e) CPT Nils Anderson III - SP&O - 18 Sep 69
  - (f) CPT Luis A. Andreu - SP&O - 19 Aug 69
  - (g) CPT Walter M Bank - Signal - 1 Sep 69

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- (h) CPT David O Gluth - Logistics - 18 Oct 69
- (i) CPT Daniel J. Grady - Facilities Coord - 27 Aug 69
- (j) CPT Kaleem Hazer - Logistics - 19 Aug 69
- (k) CPT Brent M Homes - Materiel - 5 Sep 69
- (l) CPT Paul I Hunsberger - Chaplain - 14 Aug 69
- (m) CPT Peter F. Rougan - Materiel - 18 Sep 69
- (n) CPT Donald J. Sceranks - Logistics - 20 Sep 69
- (o) CPT Kenneth S. Smith - Chaplain - 12 Sep 69
- (p) 1LT Thomas J. Berney - Logistics - 24 Oct 69
- (q) 1LT Peter M Nance - Logistics - 8 Aug 69
- (r) 1LT Stephen Teplansky - Facilities Coord - 21 Aug 69
- (s) 1LT Dale W. Davall - SP&O - 26 Sep 69
- (t) CML Paul H. Fisher - Logistics - 3 Oct 69
- (u) CML John G. Cook - Materiel - 15 Oct 69
- (v) WO1 William P Raines - MKIV Open Mess System - 8 Aug 69

### b. (U) Personnel, Administration and Discipline

(1) During the reporting period the Group S-1 continued the policy of personnel interviews of all incoming officers, warrant officers, and senior NCOs. As part of their standard inprocessing at the Group each individual received the very latest intelligence briefing, a logistics mission briefing, a materiel mission briefing and a personal interview with the Group Executive Officer as well as an interview with the Group Commander. Upon arrival at Group, an officer is appointed a sponsor to help the individual get settled down in his new unit of assignment.

### (2) Financial Problems - None

(3) Rest and Recuperation. On the whole the out-of-country R&R Program is highly effective and with the larger increases of allocations the waiting period to most R&R sites remains at 6½ months time in country. Some problems have been encountered during the two months that R&R orders were not received until the 20th of the month prior to the R&R. This is especially a hardship for R&Rs to Hawaii during the first part of the following month, when the dependents' travel

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must be coordinated to coincide with the serviceman's R&R dates

The in-country R&R program is highly effective except for the few numbers of allocations received by this command. This will become more meaningful as the pressures of combat support decrease with the level of enemy activity during the current lull.

(4) Promotions. The promotions continue to remain tight during the reporting period, but those that are received are contributing to high morale and are won by highly competitive promotion board standings.

(5) Personal Mail - No change

(6) Replacement Personnel. With a few exceptions of hard skilled and highly specialized MOSs the supply of replacement personnel is deemed adequate. Highly specialized MOS personnel, especially in the grades of E-5 and E-6, are very difficult to obtain. It is difficult to maintain a satisfactory operational level where key NCO positions must be filled by Specialists in pay grades E-4 and E-5 or left completely vacant.

(7) MTO&E Authorizations. MTO&E authorizations, listed below, would improve the administrative posture of the Group:

(a) Approval of the 8 man NCR-500 teams currently required for units using ADPE for Stock Control and Accounting procedures.

(b) Approval of a security force for compound and perimeter defense which would release some specialized personnel for accomplishment of unit missions.

(c) Approval of a standardized authorization for the 11 personnel required to operate the Serv-Mart (Country Store) would allow personnel assigned to these duties an opportunity to be promoted as well as giving a basis for recognition of qualified replacement personnel with the proper grade and MOS structure.

(d) Approval of a MTO&E for 14 personnel required by the XXIV Corps Office of the Post Commander would allow the requisition of certain MOSs and grades that cannot be requisitioned for lack of authorizations at this time.

(8) Courier Service. Courier service between Da Nang Support Command and Group has been increased to twice daily to expeditiously deliver correspondence up and down the chain of command.

(9) Stars and Stripes - No change

(10) Discipline. The group had 40 Special Courts-Martial, no Summary Courts-Martial, no General Courts-Martial, and 138 Article 15s during the reporting

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period. The major causes for the disciplinary actions by Courts-Martial was the use and/or possession of marijuana, postal and MACV Directive violations, assault, disrespect, failure to repair, drunkenness and AWOL. Causes of disciplinary action by Article 15 (Field and Company grade) were normally for off-limits and curfew violations as well as Military Police Reports for traffic violations and uniform violations. Also during the reporting period, there were 17 administrative discharges processed with 14 EM being discharged under the provisions of AR 635-89 of AR 635-212. Three EM were processed for 212 discharge but were denied (two were 212 board proceedings).

c. (C) Operations. During the reporting period, 26th General Support Group units provided support to the following operations:

- (1) Norton Falls
- (2) Republic Square
- (3) Montgomery Rendezvous
- (4) Louisiana Lee
- (5) Cumberland Thunder
- (6) William Glade
- (7) Iroquois Grove
- (8) Fulton Square
- (9) Kentucky Jumper

d. Base Development. During the reporting period improvements to bunkers and perimeter barriers continued to be made.

e. Operational Liaison Visits and Inspections. The Commander and staff members of 26th General Support Group continued to visit and assist subordinate units and maintain liaison with supported units.

f. Training.

- (1) Project Skills I continued implementation during the reporting period.
- (2) Annual training schedules were prepared and Programs of Instruction for on-the-job training were prepared.

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### g. (C) Intelligence

(1) (U) During the reporting period the intelligence section continued to maintain liaison with XXIV Corps.

(2) (U) Unannounced, announced, and courtesy inspections were conducted in conjunction with IG inspections and unit SOP.

(3) (U) Counter-intelligence inspections, announced and unannounced, were conducted on all units during the reporting period with satisfactory results.

(4) (U) Physical security surveys on all major units were conducted with only minor problem areas.

(5) (C) The following enemy initiated attacks occurred during the reporting period involving 26th Group's personnel and material:

(a) On 24 Aug 1969 at approximately 100 hours a convoy of the 57th Transportation Company, enroute from Mai Loc to Quang Tri Combat Base, was ambushed by an unknown size enemy force utilizing 6 RPG rounds. Results: 1 U.S. WIA with 2 enemy KIA.

(b) On 31 Aug 1969, at approximately 2205 hours, a 122mm rocket struck the power generation area of the 237th Maintenance Company at the Quang Tri Combat Base. One 10kw generator, one 30kw generator and one 45kw generator were destroyed, and one 500 gallon water trailer was damaged beyond repair. No casualties resulted from this attack.

(c) On 13 September 1969 at approximately 2145 hours a 122mm rocket impacted 10 meters from the 237th Maintenance Company billet area at the Quang Tri Combat Base. There were no casualties and damage was slight.

(d) On 19 September 1969 at approximately 0115 hours a rocket of unknown caliber impacted in the shop area of the 237th Maintenance Detachment at Dong Ha. There were no casualties, but a 5 ton tractor sustained moderate damage and several other vehicles in the area were slightly damaged.

(6) (U) The number of incidents involving the 26th Group's personnel decreased during the last reporting period, from 6 to 5.

(7) (U) Total casualties for the reporting period was one wounded as compared with two wounded during the last reporting period.

### h. (C) Logistics

(1) During the period August, September, and October, the Logistical effort was directed toward the combat service support of the following major troop units in Northern I Corps Tactical Zone (NICTZ):

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- (a) XXIV Corps, Phu Bai
- (b) 101st Airborne Division (AMBL)
- (c) 108th Artillery Group, Dong Ha
- (d) 1st Brigade (Mech), 5th Division, Quang Tri
- (e) 3rd Squadron, 5th Cavalry, 9th Inf Div, Camp Evans/Quang Tri
- (f) 45th Engineer Group, Phu Bai
- (g) 26th General Support Group, Phu Bai
- (h) C Co, 2/34th Armor
- (i) 12th Signal Group

(j) Organization: During the reporting period the Logistics Section was fully established. The Logistics Office presently operates a service, supply and maintenance section. The Materiel Management Office was established and manned to perform the normal TO&E missions:

(a) Service, Supply and Maintenance Section:

<u>PAR</u>	<u>L/N</u>	<u>DESIGNATION</u>	<u>GRADE</u>	<u>MOS</u>
04	01	Logistics Officer	LTC	2625
04	02	Field Service Officer	MAJ	4200
04	03	Maintenance Officer	MAJ	4800
04	03	Maintenance Officer	CPT	4803
04	04	Supply Officer	MAJ	4200
04	04	Supply Officer	CPT	4200
04	06	Food Advisor	WO	94140
04	07	Logistics Op Sgt	SGM	76Z
04	08	Asst Logistics Op Sgt	MSG	76Z
04	09	Maintenance NCO	MSG	62Z
04	10	Maintenance NCO	MSG	63Z
04	11	Service NCO	MSG	76
04	13	Food Service Supv	SFC	94
04	14	Movement NCO	SFC	71
04	15	Petr Supply NCO	SFC	55
04	16	Admin Supv	SSG	71
04	17	Clerk Typist	SP4	71
04	17	Clerk Typist	SP4	71
04	18	Reports Clerk	SP4	71
04	18	Reports Clerk	SP4	71
04	19	Lt Truck Driver	PFC	71

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## (b) Materiel Management Section:

05	01	Mat Mgt Officer	MAJ	2625
05	02	Maint Mgt Officer	CPT	4815
05	03	Maint Mgt Officer	CPT	4803
05	04	Maint Mgt Officer	CPT	4825
05	05	Maint Mgt Officer	CPT	64823
05	06	Supply Mgt Officer	CPT	4201
05	07	Mat Mgt Sgt	SFC	632
05	09	Ingr Mnt Mgr Sp	SGT	62
05	10	Gen Supply Sp	SGT	762
05	11	Sig Mat Mgt Sp	SGT	29
05	12	Clerk Typist	SP4	71
05	13	Reports Clerk	SP4	71

(3) Operations for which logistical support was provided during the reporting period: Norton Falls, Republic Square, Kentucky Jumper, Montgomery Rendezvous, Louisiana Lee, Cumberland Thunder, William Glade, Iroquois Grove, Fulton Square.

## (4) Supply:

(a) Class I - During the reporting period, the Class I ration distribution point in Phu Bai was operated by the 490th General Supply Company's Class I Platoon. This Platoon provides Class I support from the Hai Van pass north to and including Camp Evans. The U.S. Marines in Dong Ha through Force Logistical Command Support Group - Bravo, supported units north of Camp Evans to the DMZ, Class I statistics are as follows:

AUGUST				
QUANTITY	"A" Meats	MCI	LRPRs	S/Ps
RATIONS	776,015	139,664	15,792	2,091
POUNDS	776,015	816,227	83,694	98,277
S/T	388.01	405.11	41.85	49.14
SEPTEMBER				
RATIONS	568,771	169,920	21,632	3,671
POUNDS	568,771	985,536	111,643	170,537
S/T	284.39	492.77	55.82	85.26

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## OCTOBER

RATIONS	644,281	67,652	16,024	1,440
POUNDS	644,281	392,392	84,927	67,680
Q/T	322.145	186.196	42.464	33.840

(b) Class II, IV, & VII: The 148th S&S Co located at Phu Bai is responsible for supply and service support from the Hai Van Pass to and including Camp Evans. The 1002d S&S Co performed this mission until 4 October 1969, when they were redeployed to CONUS. The 148th S&S Company relocated to Phu Bai from Nha Trang on 21 September 1969 to assume the supply and service mission from the 1002d S&S Company.

The 625th S&S Company, located at Quang Tri, provides supply and service support north of Camp Evans to the DMZ.

## ISSUES BY DEU's

UNIT	AUG	SEP	OCT	TOTAL
625th S&S Co	798	703	690	2,191
1002d S&S Co	2,142	1,432	-	3,574
148th S&S Co	-	-	1,215	1,215
TOTAL	2,940	2,135	1,905	6,980

(c) Class III: The 2d Maintenance Battalion currently has responsibility for Class III support in the Phu Bai area and Camp Evans area. The 63d Maintenance Battalion currently has responsibility for Class III support in the Quang Tri area. On 5 September 1969, the direct supervision of POL operations was transferred from the 259th Quartermaster Battalion, redeployed to CONUS on 13 September 1969, the Hqs, 26th General Support Group. On 23 September 1969, the direct supervision of POL operations was assumed by the 2d Maintenance Battalion and the 63d Maintenance Battalion. The following quantities, in gallons, were received and issued:

AUG	RECEIVED	ISSUED
JF/4	3,641,000	3,435,000
AVGAS	173,000	185,000
MOGAS	1,210,000	1,206,000
DF-2	2,680,000	2,519,000

SEP	RECEIVED	ISSUED
JP/4	3,889,000	3,769,000
AVGAS	152,000	32,000
MOGAS	1,357,000	1,404,000
DF-2	3,017,000	3,179,000

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<u>OCT</u>	<u>RECEIVED</u>	<u>ISSUED</u>
JP/4	3,398,000	3,164,000
AVGAS	125,000	125,000
MOGAS	1,685,000	1,378,000
DF-2	2,725,000	2,470,000

(d) Class V: Ammunition resupply is provided by supply point distribution on an area basis. The supply points at Phu Bai and Camp Evans are operated by the 571st Ordnance Company. Ammunitions supply to customers is monitored by liaison personnel from the 274th Ordnance Battalion. (AMMO)

(e) Class IX: Repair parts supply for Class IX is provided by the 63rd Maintenance Battalion and the 2nd Maintenance Battalion. The 2nd Maintenance Battalion re-located from Vung Tau and assumed the mission of the 513th Maintenance Battalion (USAR) on 19 September 1969. The 513th Maintenance Battalion was re-deployed to CONUS on 3 October 1969.

## ISSUES BY DSUs

<u>UNIT</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>TOTAL</u>
HMS Co, 63rd Maint Bn	1922	1867	833	4,622
67th Maint Co	4331	3856	3127	11,314
178th Maint Co	1284	1687	1054	4,025
HMS Co, 513th Maint Bn	2270	1916	- -	4,186
HMS Co, 2nd Maint Bn	- -	- -	1090	1,090
TOTALS	10,083	9755	6496	25,237

## (5) Service:

(a) Laundry service is provided on an area basis. The laundry and Bath Platoon, 625th S&S Company, operates seven (7) Eiduals at Quang Tri. The laundry and Bath Platoon, 148th S&S Company, operates three (3) Eiduals at Camp Evans and five (5) Eiduals at Phu Bai. Production during the reporting period was as follows (figures in pounds)

<u>LOCATION</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>TOTAL</u>
Phu Bai	349,060	335,020	331,536	1,015,626
Camp Evans	266,710	255,700	224,100	757,510
Quang Tri	292,970	318,740	238,760	850,470

(b) Laundry Service in the Camp Eagle - Gia Le area is provided by civilian contract laundry. The production figures that follow are articles processed:

AUG .....	804,092
SEP .....	808,994
OCT .....	793,344

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(c) Graves Registration: Graves Registration facilities are operated by the 148th S&S Company on an area basis at Phu Bai and Camp Evans. Remains processed during the period are as follows:

<u>LOCATION</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>TOTAL</u>
Camp Evans	32	12	23	67
Phu Bai	30	24	16	70
TOTAL	62	36	39	137

(d) Bath Units: Field Bath units are established at Camp Evans for troop use daily and also company/battalion size standdowns. Air Mobile bath units are now established at both Camp Evans and Phu Bai. Air mobile bath service from Phu Bai has not been required by any supported units during this report period.

(e) Ice Cream Production: Ice cream production was resumed in the Quang Tri area on 11 Oct 69 as a result of the receipt of repair parts, the lack of which had deadlined the equipment. Ice cream production was resumed on 14 Oct 69 at Camp Evans as a result of receipt of rewired motors for the ice cream machines. These motors were burned out on 18 July 1969 due to the fluctuations of electrical current input while the machines were in operations.

(6) Transportation support in the NICTZ is provided by the 39th Transportation Battalion (Trk) located at Gia Le, and the 57th Transportation Company located at Quang Tri. The 57th Transportation Company is under the command of the 63d Maintenance Battalion. Tonnage moved during the reporting period is as follows:

## 39th Transportation Battalion

<u>MONTH</u>	<u>Ton My/Hue</u>	<u>Local/Line</u>	<u>TOTAL</u>
AUG	23,490	16,586	40,076
SEP	27,022	16,609	43,631
OCT	15,840	15,837	31,677

## 57th Transportation Company

<u>MONTH</u>	<u>Dong Ha</u>	<u>Local Line</u>	<u>TOTAL</u>
AUG	8,030	2,999	11,079
SEP	7,899	3,661	11,560
OCT	5,381	4,163	9,544

(7) Maintenance: The 26th General Support Group production figures are as follows:

	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>TOTAL</u>
Wheeled Vehicles	590	597	339	1,526
Artillery	41	66	56	163
Track	69	86	50	205



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Engineer	361	260	159	780
Signal Equipment	1,520	1,739	1,249	4,508
TOTAL	2,581	2,748	1,853	7,182

#### i. (C) Organization

(1) 26th General Support Group continued operation within Northern I Corps Tactical Zone with the Group headquarters at Phu Bai. As of 31 October, the following battalions were subordinate to 26th General Support Group:

(a) 2nd Maintenance Battalion - Phu Bai

(b) 39th Transportation Battalion - Gia Le

(c) 63rd Maintenance Battalion - Quang Tri

(2) On 13 September the 259th Quartermaster Battalion redeployed to CONUS. The Battalion's POL control function was assumed by the 26th Group POL Section. Its subordinate units were attached to remaining battalions - the 842d Quartermaster Company (Petroleum Supply) to the 513th Maintenance Battalion and subsequently to the 2d Maintenance Battalion.

(3) On 19 September the 513th Maintenance Battalion stood down for redeployment to CONUS. Its mission was assumed by the 2d Maintenance Battalion, which deployed from Vung Tau to Phu Bai on 20 September. Headquarters and Main Support Company, 513th Maintenance Battalion, departed Vietnam on 3 October 1969.

(4) The 942d Quartermaster Company (Petroleum Supply) redeployed to CONUS on 30 September 1969. Its mission was assumed by the 848th Quartermaster Platoon (Petroleum Supply).

(5) The 237th Maintenance Company redeployed to CONUS on 8 October 1969. Its mission was assumed by the 555th Maintenance Company.

(6) The 1002d Supply and Service Company redeployed to CONUS on 5 October 1969. Its mission was assumed by the 148th Supply and Service company, which re-deployed from Nha Trang to Phu Bai on 21 September 1969.

(7) The 413th Finance Section redeployed to CONUS on 14 October 1969. Its mission was assumed by the 64th Finance Section.

#### j. Signal

(1) During the reporting period, a full-time Signal Officer was assigned, 1LT Michael H. Grady, SC.

(2) (C) An addition to the signal bunker has been built to house an AN/C-142. As of the reporting date, the system is inoperative due to inadequate power to operate an air conditioner for the equipment.

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AVCA DNG-A-SPO

15 November 1969

SUBJECT: Operational Report - Lessons Learned, Headquarters, 26th General Support Group, Period ending 31 October 1969, RCS CSFOR-65 (R2)

### 2. Lessons Learned: Commander's Observations, Evaluations and Recommendations.

#### a. Personnel.

##### (1) (C) Assignment Instructions

(a) OBSERVATION. Assignment instructions are being received with less than 30 days to DEROS on an alarming percentage of individuals returning to CONUS. Short notification of assignment instruction is the cause of many hardships on servicemen as well as their dependents. The principal hardship results from the inadequate time for preparations required for a timely movement to the serviceman's new duty station.

(b) EVALUATION. Assignment instructions should be given so the individual has at least a minimum of 90 days prior to DEROS to make his plans, notify his dependents, arrange his personal matters, settle his affairs, and make his move a smooth and easy transition. Short notifications of assignment cause much anxiety, frustration, ill-feeling and resentment when sufficient time is not programmed to consider the personal side of a reassignment to a new duty station.

(c) RECOMMENDATION. That assignment instructions be procured for all personnel within a minimum of 120 days prior to DEROS and that controls be established to insure that assignments are given for all DEROS personnel.

##### (2) Rest and Recuperation Allocations

(a) OBSERVATION. R&R allocations are not being received in sufficient time for individuals who have R&R dates in the first 10 days of the following month to effectively coordinate with their families or friends.

(b) EVALUATION. During the last several months R&R allocations have not been received for out-of-country R&R's until the 20th of the month preceding the R&R month. This is extremely short notice for personnel going to R&R sites to meet their family or friends with R&R dates during the first 10 days of the following month.

(c) RECOMMENDATION. That R&R allocations be distributed to individuals by the 10th of the month preceding the R&R date.

##### (3) (C) Machine Support of Personnel Data

(a) OBSERVATION. Many commanders have complained about the non-availability of the Military Personnel Records Jacket (201 file) for their use and review. The 201 files and DA-20s and DA-66s are maintained by the 516th Personnel Service Company at Da Nang, RVN, while commanders and personnel are located at Phu Bai, Gia Le, Quang Tri, and Dong Ha, RVN.

(b) EVALUATION. Centralized personnel accounting and control allows for servicing large numbers of troops with a minimum of personnel. Lack of the readily available access of personnel records, qualification records, suspense ros-

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15 November 1969

SUBJECT: Operational Report - Lessons Learned, Headquarters, 26th General Support Group, Period ending 31 October 1969 RCS CSFOR-65 (R2)

ters, and so forth, limits the management tools that are available for the commander's use in solving personnel problems.

(c) RECOMMENDATION. That the standard machine rosters be provided to all subordinate commands so the information contained in an individual's 201 file is available to his commander even if the 201 file is not readily available.

b. Intelligence: None

c. (C) Operations: POL Pipeline Losses

(1) OBSERVATION. Losses due to leakage, pilferage and maintenance on the Tan My - Hue - Quang Tri pipeline are excessive.

(2) EVALUATION. The subject pipeline was constructed using assault pipeline materials, which have a projected life of approximately one year. Once the material reaches its projected life span, deterioration is rapid and constant repair is needed just to maintain a pipeline capability. Pilferage by indigenous personnel is a constant problem due to the easy accessibility of the pipeline, especially at night, and the physical impossibility of securing the pipeline over its entire length. Burial of the pipeline is only partially acceptable as a solution since burial makes a leak almost impossible to detect until a heavy rain forces the oil to the surface. Civil affairs personnel and local law enforcement officials have assisted in reporting leaks and in conducting recovery operations.

(3) RECOMMENDATIONS:

(a) That future pipeline construction in this theater be carried out with a view to permanence, resistance to pilferage, and ease of repair.

(b) That local law enforcement officials be trained in the detection and reporting of leaks, particularly underground.

d. Training: POR Training in CONUS

(1) OBSERVATION. Personnel arriving in the Republic of Vietnam for assignment to logistical support units are often extremely vague in their knowledge of support activities.

(2) EVALUATION. POR training, especially that received by personnel transferred from Europe, is mainly oriented toward purely combat operations, with emphasis on patrolling, search-and-clear, and other basically infantry-type operations. Very little time is devoted to logistical activities, in spite of the fact that support troops make up a very large percentage of the manpower in Vietnam. Except for those personnel who are directly assigned in a security-type mission, such as perimeter or convoy guard, very few personnel have an opportunity to use the knowledge gained in POR training.

(3) RECOMMENDATION. That POR training be revised to include a basic familiarization with Logistics activities in the Republic of Vietnam.

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AVCA DNG-A-SPO

15 November 1969

SUBJECT: Operational Report -- Lessons Learned, Headquarters, 26th General Support Group, Period ending 31 October 1969, RCS CSFOR-65 (R2)

e. Logistics: Non-Standard Petroleum Equipment

(1) OBSERVATION. Many items of petroleum equipment are non-military equipment.

(2) EVALUATION. Petroleum pipeline pumps and support equipment not continually in use throughout the military have not been standardized. This results in considerable difficulty in receiving parts and performing proper maintenance.

(3) RECOMMENDATION. That all petroleum pumps and support equipment be equipped with standard military truck or generator engines and some attempt be made to standardize all military pump seals and gasket kits.

f. Communications: None

g. Materiel: NCR 500 Repair parts

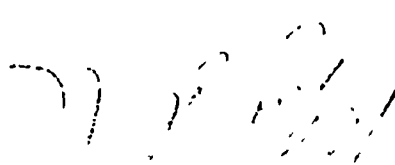
(1) OBSERVATION. Since the Pacific Architects and Engineers (PA&E) lost the responsibility for providing repair parts for the NCR 500 System in June 1969, difficulty has been experienced in processing requisitions to obtain subject repair parts.

(2) EVALUATION. Hundreds of requisitions for PLL parts have been submitted, then returned for reasons unknown. Since the NCR 500 is not a military standard item, requisitions require special preparation. Although requisitions are determined to be administratively sound and hand-carried to the DSU Support facility, they are returned without action, marked "Cannot identify".

(3) RECOMMENDATION. That the repair parts requisitioning procedures be evaluated to determine whether the supply system can rectify this problem.

h. Other: None.

1 Incl  
as

  
N. L. Mc CARTNEY  
Colonel, OD  
Commanding

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AVCA DNG-GO-H (31 Oct 69) 1st Ind

SUBJECT: Operational Report-Lessons Learned, 26th General Support Group for Quarterly Period Ending 31 October 1969, RCS CS FOR 65 (R2).

DA, Headquarters, US Army Support Command, Da Nang, APO 96349

8 December 1969

TO: Commanding General, 1st Logistical Command, APO 96384

1. The Operational Report-Lessons Learned submitted by the 26th General Support Group for the quarterly period ending 31 October 1969 is forwarded.

2. Pertinent comments follow:

a. Section II, paragraph a(1), Assignment Instructions. Concur. No further comment required.

b. Section II, paragraph a(2), Rest and Recuperation Allocations. Concur. No further comment required.

c. Section II, paragraph a(3), Machine Support of Personnel Data. Concur. This headquarters is aware of the inaccuracy of previous personnel rosters. As a result of errors in the information data supplied the system, the October roster was suspended to allow purification of the data bank. In the future, information data will be edited prior to insertion in the system.

d. Section II, paragraph c, POL Pipeline Losses. Concur. No further comment required.

e. Section II, paragraph d, POR Training in CONUS. Concur. No further comment required.

f. Section II, paragraph e, Non-Standard Petroleum Equipment. Concur. No further comment required.

g. Section II, paragraph g, NCR 500 Repair Parts. Concur. Headquarters, 1st Logistical Command and Headquarters, USARV are aware of this situation and are taking action to alleviate the problem.



H. D. SMITH  
Colonel, CrdC  
Commanding

TEL: 951-3564

AVCA GO-MH (15 Nov 69) 2d Ind

SUBJECT: Operational Report - Lessons Learned of the 26th General Support Group for period ending 31 October 1969 RCS CSFOR-65 (R2)(U)

DA, Headquarters, 1st Logistical Command, APO 96384

112 JAN 1970

TO: Commanding General, United States Army, Vietnam, ATTN: AVHGC-DST  
APO 96375

1. (U) The Operational Report - Lessons Learned submitted by Headquarters, 26th General Support Group for the quarterly period ending 31 October 1969 is forwarded.

2. (U) Pertinent comments follow:

a. (U) Reference item concerning assignment instructions, page 13, paragraph a(1). Concur that the timely receipt of assignment instructions is essential if hardship to the individual is to be avoided. All personnel should receive assignment instructions if they are properly reported on the AOR in accordance with USARV Regulation 614-220 and AR 614-220 by the servicing PSC.

b. (U) Reference item concerning R&R allocations, page 10, paragraph a(2). Concur. The October and November 1969 R&R allocations were received late. The October 1969 allocation was received from USARV on 12 September and the November allocation on 15 October, however this was due to rescheduling flights and flight reporting times to allow six days at all R&R sites. HQ, USARV is aware of the need to get the allocations to subordinate commands as soon as possible and makes every attempt to do so. This headquarters is able to get allocations to subordinate commands within two to three days after receipt.

c. (U) Reference item concerning non-standard petroleum equipment, page 15, paragraph e. Nonconcur. Petroleum pipeline pumps used in Da Nang SUPCOM were procured by the Navy and are standard 6 inch, 2 stage, centrifugal pumps. These particular pumps were manufactured by International Freemont, Continental and John Reiner. The difficulty experienced by the 26th GS Gp in receiving parts for these pumps is not because petroleum pumps are non-standard, but is attributed to operating units failure to maintain adequate PLL's and placing timely requisitions on the supply system. The recommendation to use standard military truck or generator engines on these pumps is questionable as to whether they will hold up under the conditions in which this pump is required to operate. Appropriate TM's and other publications are available in RVN with which to order parts and for reference when questions arise on performing maintenance on these pumps.

AVCA GO-MH (15 Nov 69) 2d Ind

SUBJECT: Operational Report -- Lessons Learned of the 26th General Support  
Group for period ending 31 October 1969 RCS CSFOR-65 (R2)(U)

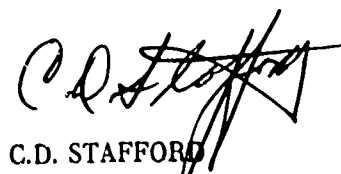
112 JAN 1970

d. (U) Reference item concerning NCR 500 repair parts, page 15, paragraph g. A recent investigation of requisitions for NCR 500 repair parts revealed that the procedures established for non-standard repair parts were not being followed. Message AVCA GL LM PP, DTG 250227Z Dec 69, subject: Non-standard Repair Parts Requisitioning Procedures, has been prepared and dispatched to the SUPCOMs specifying the correct procedures for requisitioning non-standard repair parts.

3. (U) Concur with the basic report as modified by this and previous indorsement.

FOR THE COMMANDER:

TEL: LBN 4839



C.D. STAFFORD

1LT, AGC

Asst, AG

CF:  
USASUPCOM, DNG  
26th GS Gp

AVHGC-DST (15 Nov 69) 3d Ind

SUBJECT: Operational Report-Lessons Learned, Headquarters, 26th General Support Group, Period Ending 31 October 1969, RGS CSFOR-65 (R2) (U)

HEADQUARTERS, UNITED STATES ARMY, VIETNAM, APO San Francisco 96375 30 JAN 1970

TO: Commander in Chief, United States Army, Pacific, ATTN: GPOF-DT,  
APO 96558:

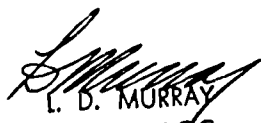
1. This headquarters has reviewed the Operational Report-Lessons Learned for the quarterly period ending 31 October 1969 from Headquarters, 26th General Support Group and comments of indorsing headquarters.

2. Comments follow:

a. Reference item concerning "TGE Authorizations", page 4, paragraph 1b(7). In the event the 26th General Support Group considers an MTOE change essential for the accomplishment of its mission, a request for exception to the current moratorium on such actions should be requested outlining the critical circumstances which warrant the change. However, no personnel spaces are currently available and all personnel increases required must be accomplished by trade-off from elsewhere within the 26th General Support Group.

b. Reference item concerning "FOR Training in CONUS", page 14, paragraph 2d; nonconcur. While it would be desirable for everyone arriving in RVN to be familiar with the logistical activities, it would be impractical to include it in FOR training. Not all personnel undergoing FOR training in CONUS are assigned to RVN. No action by higher headquarters required.

FOR THE COMMANDER:

  
L. D. MURRAY  
CPT, AGC  
Assistant Adjutant General

Cy Furn:  
26th GS Gp  
1st Log Cmd



GPOP-DT (15 Nov 69) 4th Ind (U)

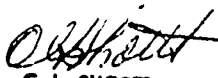
SUBJECT: Operational Report of HQ, 26th General Support Group for Period  
Ending 31 October 1969, RCS CSFOR-65 (R2)

HQ, US Army, Pacific, APO San Francisco 96558 4 FEB 1970

TO: Assistant Chief of Staff for Force Development, Department of the  
Army, Washington, D. C. 20310

This headquarters concurs in subject report as indorsed.

FOR THE COMMANDER IN CHIEF:

  
C. L. SHORTT  
CPT, AGC  
Am AG

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## ORGANIZATIONAL STRUCTURE OF 26TH GENERAL SUPPORT GROUP

Headquarters, 26th General Support Group  
Headquarters and Headquarters Company, 26th General Support Group

2nd Maintenance Battalion  
Headquarters and Main Support Company  
42nd Army Postal Unit  
67th Maintenance Company  
148th Supply and Service Company  
578th Light Equipment Maintenance Company  
528th Quartermaster Company (POL)

39th Transportation Battalion (Truck)  
Headquarters and Headquarters Detachment  
515th Transportation Company  
585th Transportation Company  
666th Transportation Company  
805th Transportation Company

63rd Maintenance Battalion  
Headquarters and Main Support Company  
40th Army Postal Unit  
57th Transportation Company  
178th Maintenance Company  
625th Supply and Service Company  
555th Maintenance Company  
848th Quartermaster Platoon (POL)

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Security Classification

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